UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549
FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE
$\quad$ SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 1997

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$

Commission File Number Q4823

ACME UNITED CORPORATION
(Exact name of registrant as specified in its charter)

| Connecticut | $06-0236700$ |
| :--- | ---: |
| (State or other jurisdiction of | (I.R.S. Employer |
| incorporation or organization) | Identification No.) |

75 Kings Highway Cutoff, Fairfield, Connecticut 06430

(Address of principal executive offices) (Zip Code)
(203) 332-7330

Registrant's
Registrant's telephone number, including area code
-
Former name, former address and former fiscal year, if changed since last report

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No [ ]

Registrant had $3,330,500$ shares outstanding as of May 9, 1997 of its \$ 2.50 par value Common Stock.
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PART 1 - FINANCIAL INFORMATION
ITEM 1 FINANCIAL STATEMENTS
ACME UNITED CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(ALL AMOUNTS IN THOUSANDS)

ASSETS

|  | (UNAUDITED) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 277 | \$ | 427 |
| Accounts receivable |  | 8,186 |  | 7,007 |
| Inventories: |  |  |  |  |
| Finished goods |  | 5,550 |  | 4,858 |
| Work in process |  | 3,088 |  | 1,911 |
| Raw materials \& supplies |  | 3,891 |  | 3,654 |
| Prepaid expenses and other current assets |  | 706 |  | 388 |
| Total current assets |  | 21,698 |  | 18,245 |
| Plant, property and equipment |  |  |  |  |
| Land |  | 434 |  | 452 |
| Buildings |  | 3,795 |  | 3,910 |
| Machinery and equipment |  | 14,769 |  | 14,772 |
| Total plant, property and equipment |  | 18,998 |  | 19,134 |
| Less, accumulated depreciation |  | 12,404 |  | 12,460 |
| Net plant, property and equipment |  | 6,594 |  | 6,674 |
| Licensing agreements |  | --- |  | 790 |
| Other assets |  | 739 |  | 750 |
| Goodwill |  | 542 |  | 792 |
| Total assets | \$ | 29,573 | \$ | 27,251 |

See notes to condensed consolidated financial statements
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ACME UNITED CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(ALL AMOUNTS IN THOUSANDS)

| MARCH 31 | DECEMBER 31 |
| ---: | ---: |
| 1997 | 1996 |
| (UNAUDITED) |  |
| ------------------------ |  |

## LIABILITIES

Current Liabilities:
Accounts payable
Notes payable due within one year

Accrued liabilities: Restructuring reserve Other accrued liabilities

Total current liabilities
Long term debt
Total liabilities
\$
4,112
4,407

1,000

13,535
9,687
----------
23,222
\$ $\quad 2,547$
5,258

755
3,732
12,292
8,444
20,736

STOCKHOLDERS' EQUITY
Common stock, par value $\$ 2.50$ :
authorized 4,000,000 shares;
Issued 3,437,120 and 3,434,620,
outstanding 3,325,500 and
3,387,620 respectively

| 8,593 | 8,587 |
| :---: | ---: |
| 2,182 | 2,179 |
| $(2,636)$ | $(2,917)$ |

Additional paid-in capital
2,182
2,179
$(2,917)$

| Translation adjustment |  | (1,099) |  | (976) |
| :---: | :---: | :---: | :---: | :---: |
| Treasury stock, 111,620 and 47,000 shares, respectively |  | (689) |  | (358) |
| Total stockholders' equity |  | 6,351 |  | 6,515 |
| Total liabilities and stockholders' equity | \$ | 29,573 | \$ | 27,251 |

See notes to condensed consolidated financial statements
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ACME UNITED CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED)
(ALL AMOUNTS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)
Net sales

|  | \$ 10,880 \$ 12,040 |  |  |
| :---: | :---: | :---: | :---: |
|  | 885 |  | 126 |
|  |  |  |  |
|  | 11,765 |  | 12,166 |

Costs and expenses:
Cost of goods sold $\quad 7,700 \quad 9,122$

Selling, general and administrative expense 2,972 3,322
Interest expense 2828

Restructuring \& other charges

| 11,484 | 12,872 |
| :---: | :---: |


| Income/(loss) before income taxes |  | 281 |  | (706) |
| :---: | :---: | :---: | :---: | :---: |
| Provision for income taxes |  | --- |  | 110 |
| Net income/(loss) | \$ | 281 | \$ | (816) |
| Weighted average common and |  |  |  |  |
| dilutive common equivalent shares |  | 3,369 |  | 3,338 |
| Net income/(loss) per common share |  | \$. 08 |  | (\$.24) |

See notes to condensed consolidated financial statements
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ACME UNITED CORPORATION
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
(UNAUDITED)
(ALL AMOUNTS IN THOUSANDS)

| Adjustments for non-cash transactions: |  |  |  |
| :---: | :---: | :---: | :---: |
| Depreciation | 202 |  | 308 |
| Amortization | 70 |  | 119 |
| Change in assets and liabilities: |  |  |  |
| Accounts receivable | $(1,440)$ |  | (43) |
| Inventory | $(2,270)$ |  | 310 |
| Prepaid expenses and other current assets | (210) |  | (68) |
| Other assets | 976 |  | 1 |
| Accounts payable | 1,602 |  | (641) |
| Income taxes payable | (24) |  | (18) |
| Other liabilities | 695 |  | (3) |
| Total adjustments | (399) |  | (35) |
| Net cash used by operations | (118) |  | (851) |
| Cash flows from investing activities: |  |  | (107) |
| Net cash used by investing activities | (388) |  | (107) |
| Cash flows from financing activities: |  |  |  |
| Net borrowings | 678 |  | 777 |
| Treasury stock purchased from Seton | (330) |  | --- |
| Common stock issued for stock options exercised | 9 |  | --- |
| Net cash provided by financing activities | 357 |  | 777 |
| Effect exchange rate changes on cash | (1) |  | 1 |
| Net change in cash and cash equivalents | (150) |  | (180) |
| Cash and cash equivalents at beginning of period | 427 |  | 532 |
| Cash and cash equivalents at end of period \$ | 277 | \$ | 352 |

See notes to condensed consolidated financial statements
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ACME UNITED CORPORATION AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. In the opinion of Management, the accompanying condensed consolidated financial statements contain all adjustments necessary to present fairly the financial position as of March 31, 1997 and December 31, 1996 and the results of its operations and cash flows for the three month periods ended March 31, 1997 and 1996. The financial statements reflect all recurring adjustments but do not include all of the disclosures normally required by generally accepted accounting principles or those normally made in the annual Form 10-K filing. Please refer to the Company's annual report for the year ended December 31, 1996 for such disclosures.
2. The results of operations for the three months ended March 31, 1997 are not necessarily indicative of the results to be expected for the full year.
3. Net income/(loss) per share is based on the weighted average number of common shares and dilutive common equivalent shares (common stock options) outstanding using the treasury stock method. In February 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 128, "Earnings Per Share" ("SFAS 128"). The Company will adopt SFAS 128 for the year ending December 31, 1997 in accordance with the provisions of SFAS 128. Such adoption is not expected to have a significant
impact on the Company's earnings per share.
4. On March 3, 1997, the Company entered into an agreement with Seton Healthcare International Limited and Sepro Healthcare, Inc. ("Seton") to sell its U.S. marketing rights of certain wound care products to Seton. The agreement returned the marketing rights to Seton as of March 3, 1997. However, for the transition period of March 3, 1997 until June 30, 1997, Acme will continue to distribute the Seton products. On June 30, 1997, all Seton product inventory in the possession of Acme will be sold to Seton at actual cost. The transaction resulted in a gain of $\$ 849,000$ after payments of outstanding debt and write-off of goodwill, licensing fees, and other costs.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF THE CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

## RESULTS OF OPERATIONS

Net Sales
Consolidated net sales for the quarter ended March 31, 1997 were $\$ 10,880,000$, compared to $\$ 12,040,000$ for the same period last year, a decline of $\$ 1,160,000$. Of this decline, $\$ 1,324,000$ resulted from the divestiture of the Altenbach business in Germany. Excluding Altenbach from the prior year, sales increased $\$ 164,000$ or $2 \%$ in the first quarter of 1997 as compared to the first quarter of 1996.

Domestic consumer net sales totaled $\$ 4,575,000$ in the first quarter of 1997, compared to $\$ 4,405,000$ in the first quarter of 1996, an increase of $4 \%$. The sales growth was in the first aid and ruler product lines. Net sales of medical products were $\$ 3,814,000$ in the first quarter of 1997 compared to $\$ 3,721,000$ in the first quarter of 1996 . The $2.5 \%$ sales growth was due to shipments to the international market. Net sales from foreign operations were $\$ 2,491,000$ in the first quarter of 1997 compared to $\$ 3,914,000$ in the first quarter of 1996. Excluding Altenbach from the prior year, sales decreased by $\$ 99,000$, or $4 \%$ for the first quarter of 1997 compared to the same period of last year. The sales decline was due to the impact of currency translation, fewer shipping days, and a soft European market.

Gross Profit Margin

For the quarter the Company reported an improved profit margin of $29.2 \%$ in 1997 compared to $24.2 \%$ in 1996. The profit margin in the first quarter of 1996 excluding Altenbach was $26.1 \%$. The profit margin improved $10 \%$ in U.S. operations and $8 \%$ in foreign operations excluding Altenbach. The improvement in the U.S. operations was due to the consolidation of all U.S. manufacturing into the North Carolina facilities, and the resulting increased plant utilization.

Selling, General and Administrative Expenses
Selling, general and administrative expenses of $\$ 2,972,000$ for the first quarter of 1997 decreased $\$ 350,000$, or $11 \%$, as compared with the first quarter of 1996. Of the decline, $\$ 288,000$ resulted from the divestiture of Altenbach. The improvement resulted from savings related to the reorganization of the executive management and medical sales force of $\$ 225,000$ which was partially offset by additional charges of $\$ 162,000$ in the first quarter of 1997.

Provision for Income Taxes
The Company has tax operating loss carryforwards in the United States, England and Germany. The tax provision amounting to $\$ 0$ and $\$ 110,000$ for the first quarter of 1997 and 1996, respectively, includes minimum state and local tax obligations
net of the benefit of net operating losses utilized.
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Net Income

The Company reported a net income for the first quarter of 1997 of $\$ 281,000$, or $\$ .08$ per share, compared to a loss in the first quarter of 1996 of $\$ 816,000$, or $\$ .24$ loss per share.

Acme sold its U.S. marketing rights of certain wound care products to Seton Healthcare International Limited in the first quarter of 1997. The sale resulted in a gain of $\$ 849,000$ after payment of outstanding debt and write-off of goodwill, licensing fees, and other costs. A charge of $\$ 692,000$ was incurred to write-down certain assets of the Bridgeport, Connecticut facility, and other charges.

Liquidity and Capital Resources
During the first quarter of 1997, the total debt increased by $\$ 392,000$ as compared to debt at December 31, 1996. Debt of $\$ 1,737,000$ was paid down in the first quarter of 1997 as part of the Seton transaction. Total debt excluding Seton increased by $\$ 2,129,000$ due to the seasonality of the school products market.

All future debt reduction and capital expenditures are expected to be funded by cash generated from operations.

In the U.S. the Company has a $\$ 13,000,000$ revolving line of credit which reduces to $\$ 9,000,000$ during the last 60 days of each calendar year and expires in May 1998. The revolving line is an asset-based agreement with various percentages applied to inventory, receivables and fixed assets. Currently the Company has an available line of $\$ 9,482,000$ with $\$ 522,000$ unused. On March 19, 1997, the Company negotiated a modification to the agreement which allows for additional availability for the period of March 19, 1997 until July 31, 1997. In March of 1997, the Company renegotiated covenants relating to its Canadian overdraft facility. The foreign subsidiaries have overdraft arrangements which expire at various times during 1997.

The Company's working capital, current ratio and long term debt to equity ratio are as follows:

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PART II - OTHER INFORMATION
ITEM 1. LEGAL PROCEEDINGS
none

ITEM 2. CHANGES IN SECURITIES none

ITEM 3. DEFAULT UPON SENIOR SECURITIES none

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
(a) The Annual Meeting was held on April 28, 1997.
(b) The following individuals were elected Directors at the meeting and comprise the entire Board.

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\begin{tabular}{lrr} 
David W. Clark, Jr. & \(2,962,749\) & 9,400 \\
George R. Dunbar & \(2,962,167\) & 9,982 \\
Walter C. Johnsen & \(2,962,799\) & 9,350 \\
Newman M. Marsilius & \(2,962,217\) & 9,932 \\
Wayne R. Moore & \(2,962,249\) & 9,900 \\
Gary D. Penisten & \(2,962,749\) & 9,400 \\
James L. L. Tullis & \(2,962,799\) & 9,350 \\
Henry C. Wheeler & \(2,948,834\) & 23,315
\end{tabular}
(c) The Amendment to the 1996 Non-Employee Director Stock Option Plan was approved with \(2,770,738\) shares voting for the Plan, 103,250 shares voting against the Plan, 98,161 votes withheld and zero shares not voted.
(d) Coopers \& Lybrand L.L.P. was appointed as Auditors for the Company for the year 1997 with \(2,865,601\) shares voting for the appointment, 15,549 shares voting against the appointment and 90,999 votes withheld.
ITEM 5. OTHER INFORMATION
none
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.
A. Form 8-K was filed by the Company on March 18, 1997.
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## SIGNATURES

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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
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(Registrant)
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Date: May 9, 1997

Date: May 9, 1997
/s/ Cheryl L. Kendall
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Cheryl L. Kendall
Vice President and Chief
Financial Officer
/s/ Richard L. Windt -------------------------------

Richard L. Windt
Vice President/Corporate Controller
<ARTICLE> 5

<LEGEND>
This schedule contains summary financial information extracted from the Condensed Consolidated Balance Sheet and Condensed Consolidated Statement of Operations and is qualified in its entirety by reference to such financial
statements.
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<MULTIPLIER> 1,000

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| :--- | ---: |
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| <PERIOD-END> | MAR-31-1997 |
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| <OTHER-SE> | $12,242)$ |
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