UNITED STATES
SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q


ACME UNITED CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(ALL AMOUNTS IN THOUSANDS)

| ASSETS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 82 | \$ | 427 |
| Accounts receivable, net |  | 10,149 |  | 7,007 |
| Inventories: |  |  |  |  |
| Finished goods |  | 5,211 |  | 4,858 |
| Work in process |  | 3,043 |  | 1,911 |
| Raw materials and supplies |  | 4,339 |  | 3,654 |
| Prepaid expenses and other current assets |  | 688 |  | 388 |
| Total current assets |  | 23,512 |  | 18,245 |
| Plant, Property and Equipment: |  |  |  |  |
| Land |  | 423 |  | 452 |
| Buildings |  | 3,722 |  | 3,910 |
| Machinery and equipment |  | 15,242 |  | 14,772 |
| Total plant, property and equipment |  | 19,387 |  | 19,134 |
| Less, accumulated depreciation |  | 12,700 |  | 12,460 |
| Net plant, property and equipment |  | 6,687 |  | 6,674 |
| Licensing agreements |  | --- |  | 790 |
| Other assets |  | 737 |  | 750 |
| Goodwill |  | 530 |  | 792 |
| Total Assets | \$ | 31,466 | \$ | 27,251 |

See notes to condensed consolidated financial statements
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ACME UNITED CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(ALL AMOUNTS IN THOUSANDS)

|  | $\begin{array}{r} \text { SEPTEMBER } 30 \\ 1997 \\ \text { (UNAUDITED) } \end{array}$ |  |  | $\begin{array}{r} \text { DECEMBER } 31 \\ 1996 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| LIABILITIES |  |  |  |  |
| Current Liabilities: |  |  |  |  |
| Accounts payable | \$ | 3,325 | \$ | 2,547 |
| Notes payable due within one year |  | 4,067 |  | 5,258 |
| Accrued liabilities: |  |  |  |  |
| Restructuring reserve |  | 789 |  | 755 |
| Other accrued liabilities |  | 4,177 |  | 3,732 |
| Total current liabilities |  | 12,358 |  | 12,292 |
| Long term debt |  | 12,281 |  | 8,444 |
| Total Liabilities |  | 24,639 |  | 20,736 |

## STOCKHOLDERS' EQUITY

```
Common stock, par value $2.50,
    authorized 4,000,000 shares,
    issued 3,468,995 and 3,434,620
    shares and outstanding 3,357,375
```

| and 3,387,620 shares, respectively |  | 8,672 |  | 8,587 |
| :---: | :---: | :---: | :---: | :---: |
| Additional paid-in capital |  | 2,232 |  | 2,179 |
| Accumulated deficit |  | $(2,228)$ |  | $(2,917)$ |
| Translation adjustment |  | $(1,161)$ |  | (976) |
| Treasury stock, 111,620 and 47,000 shares, respectively |  | (688) |  | (358) |
| Total Stockholders' Equity |  | 6,827 |  | 6,515 |
| Total Liabilities and Stockholders' Equity | \$ | 31,466 | \$ | 27,251 |

See notes to condensed consolidated financial statements
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ACME UNITED CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED)
(ALL AMOUNTS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

|  | THREE MONTHS ENDED |  |  |  | NINE MONTHS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} \text { SEPT } 30 \\ 1997 \end{array}$ |  | $\begin{array}{r} \text { SEPT } 30 \\ 1996 \end{array}$ |  | $\begin{array}{r} \text { SEPT } 30 \\ 1997 \end{array}$ |  | $\begin{array}{r} \text { SEPT } 30 \\ 1996 \end{array}$ |
| Net sales | \$ | 12,715 | \$ | 13,281 | \$ | 36,449 | \$ | 38,103 |
| Other income |  | 104 |  | 49 |  | 1,046 |  | 221 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of goods sold |  | 9,316 |  | 9,807 |  | 26,499 |  | 29,120 |
| Selling, general and administrative expenses |  | 2,925 |  | 3,700 |  | 8,742 |  | 10,442 |
| Interst expense |  | 354 |  | 361 |  | 960 |  | 1,199 |
| Restructuring \& other charges |  | --- |  | --- |  | 530 |  | --- |
|  |  | 12,595 |  | 13,868 |  | 36,731 |  | 40,761 |
| Income/(loss) before income tax |  | 224 |  | (538) |  | 764 |  | $(2,437)$ |
| Provision for income tax |  | 38 |  | (53) |  | 75 |  | 103 |
| Net income/(loss) | \$ | 186 | \$ | (485) | \$ | 689 |  | $(2,540)$ |
| Weighted average common and |  |  |  |  |  |  |  |  |
| Net income/(loss) per common share | \$ | . 06 | \$ | (.15) |  | \$ . 21 |  | \$ (.76) |

See notes to condensed consolidated financial statements
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ACME UNITED CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(ALL AMOUNTS IN THOUSANDS)

| Cash flows from operating activities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Adjustments for non-cash transactions: |  |  |  |  |
| Depreciation |  | 772 |  | 859 |
| Amortization |  | 81 |  | 330 |
| Loss on sale of property, plant, and equipment |  | --- |  | (25) |
| (Gain) on disposition of trademarks and trade name |  | --- |  | (98) |
| Change in assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(3,541)$ |  | $(1,826)$ |
| Inventory |  | $(2,400)$ |  | 6,702 |
| Prepaid expenses and other current assets |  | (158) |  | 127 |
| Other assets |  | 978 |  | (241) |
| Accounts payable |  | 836 |  | $(1,479)$ |
| Income taxes payable |  | 22 |  | 92 |
| Other liabilities |  | 663 |  | (843) |
| Total adjustments |  | $(2,747)$ |  | 3,598 |
| Net cash (used) provided by operations |  | $(2,058)$ |  | 1,058 |
| Cash flows from investing activities: |  |  |  |  |
| Capital expenditures |  | $(1,439)$ |  | (507) |
| Proceeds from sales of business and property, plant and equipment |  | 258 |  | 1,108 |
| Net cash (used) provided by investing activities |  | $(1,181)$ |  | 601 |
| Cash flows from financing activities: |  |  |  |  |
| Net borrowings |  | 3,083 |  | $(1,745)$ |
| Treasury stock purchased |  | (330) |  | --- |
| Common stock issued for stock options exercised |  | 138 |  | --- |
| Net cash provided (used) by financing activities |  | 2,891 |  | $(1,745)$ |
| Effect of exchange rate changes on cash |  | 3 |  | (17) |
| Net change in cash and cash equivalents |  | (345) |  | (103) |
| Cash and cash equivalents at beginning of period |  | 427 |  | 532 |
| Cash and cash equivalents at end of period | \$ | 82 | \$ | 429 |

See notes to condensed consolidated financial statements
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ACME UNITED CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. In the opinion of Management, the accompanying condensed consolidated financial statements contain all adjustments necessary to present fairly the financial position as of September 30, 1997 and December 31, 1996, the results of its operations for the three and nine months periods ended September 30, 1997 and 1996, and cash flows for the nine months ended September 30, 1997 and 1996. The financial statements reflect all recurring adjustments but do not include all of the disclosures normally required by generally accepted accounting principles or those normally made in the annual Form $10-\mathrm{K}$ filing. Please refer to the Company's annual report for year ended December 31, 1996 for such disclosures.
[^0]1999, and the interest rate was reduced from prime plus $1 / 2 \%$ to prime plus $1 / 4 \%$. The Company also entered into a $\$ 2,000,000$ equipment loan agreement. This loan has a maturity of May 1999 and bears an interest rate of prime plus $1 / 2 \%$. The loan will be utilized to finance up to $80 \%$ of the net purchase price of manufacturing equipment for the Company's North Carolina facility.
4. Net income/(loss) per share is based on the weighted average number of common shares and dilutive common equivalent shares (common stock options) outstanding using the treasury stock method. In February 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 128, "Earnings Per Share" "SFAS 128"). The Company will adopt SFAS 128 for the year ending December 31, 1997 in accordance with the provisions of SFAS 128. Such adoption is not expected to have a significant impact on the Company's earnings per share.
5. In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income," and Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information." Both Statements are effective for the Company's year ending December 31, 1998. The Company is currently evaluating the impact of these statements on its financial reporting practices.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF THE CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

RESULT OF OPERATIONS

Net Sales

Consolidated net sales for the quarter ended September 30, 1997 were $\$ 12,715,000$ compared to $\$ 13,281,000$ for the same period last year. Sales decreased by $\$ 566,000$, or $4 \%$, in the third quarter of 1997 compared with the third quarter of 1996.

Net sales were $\$ 36,449,000$ for the first nine months of 1997 , compared with net sales of $\$ 38,103,000$ for the first nine months of 1996 . Net sales in 1996 included $\$ 1,568,000$ for the former Altenbach subsidiary. Excluding Altenbach, sales decreased $\$ 86,000$, in the first nine months of 1997 compared with the first nine months of 1996. Excluding the impact of currency translation, sales would have increased by $\$ 180,000$. For the nine months ended September 30 , 1997 compared with the same period in 1996, Consumer Product sales, excluding Altenbach and currency translation, increased by $2 \%$, and Medical Product sales decreased by $4 \%$. Medical sales declined due to the sale of the Seton product line announced in March of 1997.

Consumer Products net sales of $\$ 9,431,000$ in the third quarter of 1997 decreased $\$ 143,000$, or $1 \%$, compared with $\$ 9,574,000$ in the third quarter of 1996 due to the impact of foreign currency translation. Revenues in the U.S. market grew 3\%. International operations net sales were $\$ 3,347,000$ in the third quarter of 1997, compared with $\$ 3,548,000$ in the same period of 1996 . Of the decline of $\$ 201,000, \$ 147,000$ resulted from the impact of currency translation. Year to date net sales in 1997, adjusted for currency translation, improved in Canada and Germany as compared with the same period in 1996. Sales declined in the United Kingdom.

Medical Products net sales of $\$ 3,284,000$ in the third quarter of 1997 decreased $\$ 423,000$, or $11 \%$, compared with $\$ 3,707,000$ in the third quarter of 1996. The revenue decline was due to the sale of the Seton product line.

Gross Profit Margin
For the third quarter the Company reported an improved profit margin of $26.7 \%$ in 1997 compared to $26.2 \%$ in 1996 . The gross profit margin for the nine months ended September 30, 1997 was $27.3 \%$ compared with a gross
profit margin for the first nine months of 1996 of $23.6 \%$. The significant improvement was in the U.S. operations and resulted from increased plant utilization, after the consolidation of all U.S. manufacturing into the North Carolina facilities.

Selling, General and Administrative Expenses
Selling, general and administrative expenses decreased by $\$ 775,000$ and $\$ 1,700,000$ for the three and nine month periods ended September 30, 1997 as compared with the same periods in 1996. Excluding Altenbach from the 1996 expenses, the decrease for the first nine months of 1997 compared with 1996 was $\$ 1,336,000$, or $13 \%$. The first nine months of 1996 included $\$ 869,000$ of severance costs. Excluding Altenbach and severance costs from the nine months ended September 30, 1996, selling, general and administrative expenses declined by $\$ 467,000$, or $5 \%$, for the first nine months of 1997 compared with 1996.
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Provision for Income Taxes

The Company has tax operating loss carryforwards in the United States, England and Germany. The tax provision for the three and nine month periods ended September 30,1997 was $\$ 38,000$ and $\$ 75,000$, respectively, compared with $(\$ 53,000)$ and $\$ 103,000$ for the same periods for 1996 . The tax provision includes minimum state and local tax obligations net of the benefit of net operating losses utilized.

Net Income
The Company reported a net income for the third quarter of 1997 of $\$ 186,000$, or $\$ .06$ per share, compared to a loss in the third quarter of 1996 of $\$ 485,000$, or $\$ .15$ loss per share. For the nine months ended September 30, 1997, the net income was $\$ 689,000$, or $\$ .21$ cents per share. This compares with a net loss of $\$ 2,540,000$, or $\$ .76$ cents per share, for the first nine months of 1996.

Acme sold its U.S. marketing rights of certain wound care products to Seton Healthcare International Limited in the first quarter of 1997 . The sale resulted in a gain of $\$ 849,000$ after payment of outstanding debt and write-off of goodwill, licensing fees, and other costs. A charge of $\$ 692,000$ was incurred in the first quarter of 1997 to write-down certain assets of the Bridgeport, Connecticut facility, and other charges.

Liquidity and Capital Resources
During the nine months ended September 30, 1997, the total debt outstanding increased by $\$ 2,646,000$ as compared to debt outstanding at December 31, 1996. Debt of $\$ 1,737,000$ was paid down in the first quarter of 1997 as part of the Seton sale. Total debt, excluding Seton, increased by $\$ 4,383,000$ due to the seasonality of the school products market and capital expenditures.

All future debt reduction, along with normal payments for taxes and capital expenditures are expected to be funded by inventory reduction and cash generated from operations.

In the U.S., the Company has a $\$ 13,000,000$ revolving line of credit which reduces to $\$ 9,000,000$ during the last 60 days of each calendar year and expires in May 1999. The revolving line is an asset-based agreement with various percentages applied to inventory, accounts receivable, and fixed assets. Currently the Company has an available line of $\$ 11,611,000$ with $\$ 163,000$ unused. In the U.S., the Company also has an equipment term loan with a maturity of May 1999, and is utilized to finance the net purchase price of manufacturing equipment for the North Carolina
facility. The foreign subsidiaries have overdraft arrangements which expire at various times during 1997.

The Company's working capital, current ratio and long term debt to equity ratio are as follows:
September 30, December 31,
1997
1996

A. No form 8-K was filed by the Company during the three months ended September 30, 1997.
$<$ PAGE 10>
SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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    /s/ Cheryl L. Kendall
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Cheryl L. Kendall
Vice President and Chief Financial Officer

Date: October 31, 1997
/s/ Richard L. Windt --------------------------

Richard L. Windt
Vice President/Corporate Controller
<ARTICLE> 5

<LEGEND>
This schedule contains summary financial information extracted from the
Condensed Consolidated Balance Sheets and Condensed Consolidated Statement of Operations and is qualified in its entirety by reference to such financial
statements.
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[^0]:    2. The results of operations for the three months and nine months ended September 30, 1997 are not necessarily indicative of the results to be expected for the full year.
